The Mission Model Canvas			Mission/Problem Description: Create value from industrial food wastes.		Designed by: Aurélien Ducrey & Mateo Aerny		Date: Version: July 2023	
Key Partners Equipment manufacturers Engineering companies Sector umbrella organizations Government (municipalities, cantons, federal government) Energy source/suppliers	Ô	Key Activities   Sales of barley flakes   Develop and optimize drying unit   Manage units   Key Resources  Drying units Ingredient manufactureurs portfolio Breweries portfolio	the food industry I brewery grains by valuable ingredier Acting as the miss breweries and ing manufacturers, Pr scalable and cost to reduce food wa By leveraging Pro business model a breweries can now by-products into for materials, which F to ingredients man	<ul> <li>hission to transform by upcycling products into the service offers a seffective solution ste.</li> <li>Seed's innovative and technology, witransform their bod grade raw proSeed supplies hufacturers.</li> <li>anufacturers:</li> <li>asy to process raw</li> <li>bative and e supply chain.</li> </ul>	Buy-in & Support       Image: Contract of the breweries to instal, use and maintain the unit. We are the single point of contact for the brewery.         Helping manufacturers to develop new flake-based recipes. Take parts in food fairs to promote the product.         Image: Contract for the brewery.         Buy-in & Support         Image: Contract for the brewery.         Helping manufacturers to develop new flake-based recipes. Take parts in food fairs to promote the product.         Image: Contract for the brewery.         Image: Contract for the barley flakes market and optimize the drying process efficiency.         Production capacity of the pilot in the will be around 250 tons/year of flakes.         Image: Contract for the product in the barley flakes market and optimize the drying unit.         Image: Contract for the pilot in t	Dire Bre Foo Indi Fan Imp incr Cor Nuti is a legu dev spe fooo Rec	eneficiaries ect: weries od ingredients manu frect: mers: proving barley applic rease its value. nsumer: ritional balance of b good alternative to umes that are often reloping countries, p ent grain into flakes of d security. od industry duced dependence of d raw materials.	cations should parley flakes. cereals and imported. In processing could improve
Mission Budget/Cost Drying units: Installation of a pilot plant - 400'000 CHF Devlopping the first prototype and the improve it (R&D costs) - 100'000 CHF Production/construction of the units - 500'000 CHF/unit Manage and maintain the units - 50'000 CHF/year/unit COGS - 300 CHF/ton of barley flakes Barley flakes: Devlopping food applications Sales of the flakes				Mission Achievement/Impact Factors Industrial food wastes reduction: In Switzerland, 80'000 tons of wet grains could be valued in 16'000 tons of edible flakes. In European union 3.4 millon tons could be valued in 680'000 tons. In comparaison, swiss population ate 80'000 tons of dried pasta in 2021. C02 emission reduction: Drying wet spent grains (in an efficient manner) instead of actual disposal methods (biogaz production and cattle feed) would emit less c02 per ton of final product. LCA needs to be accomplished to get precise metrics. Estimated factor could be 10 to 50 times less emissions by eating flakes directly. Create missing link between food industries generating wastes and ingredient manufacturers				

**DESIGNED BY:** Strategyzer AG & Steve Blank The makers of Business Model Generation and Strategyzer



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